

Discussion Categories and Prompts

Community Preparedness

Potential Areas of Involvement

Defining potential impacts to population
Defining groups with higher risk of impact (e.g., economically/socially marginalized, under-
resourced communities, people who are not equitably served by the systems and infrastructure
currently in place)
Creating public awareness campaigns

- Who is responsible for developing/maintaining pre-event preparedness information about radiation emergencies (e.g., get inside, stay inside, and stay tuned)?
 - O What partners will you depend on for this information?
 - Is this information disseminated regularly (e.g., all-hazards preparedness trainings)?
 - O How is this information disseminated?
- Who is responsible for deciding what/how information is provided to impacted populations?
- If different, who is responsible for providing recommendations for these decisions?
- What public messaging is possible in this scenario? What type of information will be provided (e.g., preventive, risk, crisis, recovery)?
- Have groups with higher risk of impact been pre-defined in your jurisdiction? Who are they?
- What is the public health agency's role in coordinating with impacted populations in your jurisdiction?
 - O What populations are at particular risk in this scenario?
 - Who are the community leaders or experts (e.g., church leaders, trusted figures, community organizations) for these populations?
 - Who is responsible for coordinating with community partners during this type of incident?
 - O How will the public health agency coordinate with identified community leaders to provide information?
 - When is information needed? Is there potential for delay in providing information to identified at-risk populations?
 - What unique channels/media are required to inform these populations?

Community Recovery

Potential Areas of Involvement

Providing guidance and recommendations related to re-entry, relocation, clean up and return
(e.g., responder health, population health)
Providing guidance and recommendations related to food and water safety
Coordinating and/or supporting short and long-term surveillance of affected populations
Providing population support for psychological impacts related to the emergency

- What is the public health agency's role in providing guidance and recommendations for community recovery in this scenario?
- What coordination (if any) is required within the public health agency to develop and share guidance and recommendations in this scenario? Specifically, what is needed for
 - o Re-entry?
 - Relocation?
 - o Clean up?
 - o Return?
- Who is responsible for providing recommendations related to food safety?
- What is the public health agency's role in food safety in this scenario?
- Who is responsible for providing recommendations related to water safety?
- What is the public health agency's role in water safety in this scenario?
- Who is responsible for decision-making related to community recovery efforts (e.g., re-entry, return, clean up, food and water safety)?
 - O What information do decision makers need?
 - O When will necessary information be available?
 - How will you gather necessary information? Who is responsible for providing this information (i.e., what are your potential data sources)?
 - O What coordination with partners is required?
- Is long-term surveillance necessary for this scenario? If so, who is responsible for long-term surveillance activities?
 - What is the public health agency's role in short and long-term surveillance of the population?
 - Who collects surveillance data? Who will analyze data and provide reports to inform future decision-making?
 - How will data be collected? How often will it be analyzed and available for dissemination?
 - Who is responsible for deciding how to use data to inform future guidance and recommendations?
 - O Who is responsible for deciding when data collection will end?

- o What coordination with partners is required to accomplish effective surveillance?
- o Who is responsible for following up with people under long-term surveillance?
- What are the psychological impacts for the affected jurisdiction?
 - O What is required to support affected populations?
 - O What is the public health agency's role in providing psychological impact support?
 - Who is responsible for determining response actions related to psychological impacts (e.g., psychological first aid)?
 - O What information is needed to decide?

Emergency Operations Coordination

Potential Areas of Involvement

Coordinating with other emergency support functions
Providing guidance regarding health and safety precautions
Monitoring the status of the healthcare infrastructure

Discussion Prompts

- What level of emergency operations coordination is required for this scenario?
 - Will the public health agency play a primary or support role in the response?
 - o Who is responsible for determining the public health agency's role during the response?
 - What role does the public health agency have in the response in this scenario (e.g., in the EOC, operating concurrently, information by request)?
- What information is needed to determine overall guidance for health and safety precautions in this scenario?
- Who is responsible for providing health and safety recommendations in this scenario?
- What information does leadership need to make other response decisions (e.g., responder safety)?
- Who is responsible for monitoring the status of the healthcare infrastructure?
 - o What is required to effectively monitor status?
 - Will healthcare facilities provide status updates and to whom? How frequently is this needed?

Emergency Public Information and Warning

Potential Areas of Involvement

Issuing protective action recommendations for the public
Developing health messages for the public
Communicating radiation risk to the public

Discussion Prompts

- Are protective actions for the public required in this scenario?
 - If yes, what protective actions may be necessary?
 - What information is needed to determine if protective action recommendations are necessary?
 - Who will provide this information? How will it be collected? How timely must the information be to be effective? How will it be shared with your or other agencies/organizations?
- Who is responsible for making recommendations for protective actions in this scenario?
- Who has the authority to issue a protective action recommendation for the public (e.g. evacuation, shelter-in-place)?
- What is the radiation risk to the public in this scenario?
 - o Who is responsible for communicating the risk to the public?
 - o Who provides recommendations regarding risk communication?
 - o What information is required to determine the level of short-term radiation risk?
 - How will this information be collected? Who will provide this information? When will it likely be available?
 - Who decides how much data is needed before a risk recommendation can be made?
 - What information is required to determine the level of long-term radiation risk?
 - How will this information be collected? Who will provide this information? When will it likely be available?
 - Who decides how much data is needed before a risk recommendation can be made?
 - What partnerships are needed to effectively communicate the radiation risk to the public?
 - O What about at-risk populations?
 - Who has the authority to approve health messaging to the public related to radiation risk?
 - Who is responsible for developing health messaging recommendations?
 - What information is needed to develop an effective health message?
 - How do you get this information? Where will it come from? How quickly can necessary information be obtained?

Information Sharing

Potential Areas of Involvement

Providing information on safe operational areas to relevant response agencies
Providing recommendations for responder precautions and personal protective equipment
Providing information about the status of the healthcare infrastructure
Coordinating with law enforcement to assist in investigations and evidence collection

Discussion Prompts

- Who is responsible for authorizing safe operational areas for response agency staff?
- Who is responsible for determining personal protective equipment needs in the operational area?
- What information is needed to determine safe operational areas in this scenario?
 - o Who is responsible for collecting this information?
 - O Who is responsible for providing these recommendations?
 - o How quickly are these recommendations needed?
- How could recommendations change with more information?
- Who is responsible for recommending changes to safe operational areas based on new information?
- Is healthcare infrastructure a concern in this scenario (i.e., do healthcare systems require monitoring and support)?
- Who is responsible for monitoring the status of the healthcare infrastructure?
 - O What is required to effectively monitor status?
 - Will healthcare facilities provide status updates and to whom? How frequently is this needed?
- What information may be needed in an investigation?
- What is the public health agency's role in a law enforcement investigation and evidence collection?
- Who is responsible for coordinating law enforcement requests?

Fatality Management

Potential Areas of Involvement

Coordinating proper and safe recovery and handling of contaminated decedents

- What is the public health agency's role in fatality management?
- Is fatality management needed in this scenario?
- What information is required to determine proper and safe recovery and handling of contaminated decedents?
- How will you gather this information? Who will provide it?
- Who has the authority to approve the conduct of recovery operations?
- Who determines when recovery operations begin?
- Who has the authority to approve recommendations for safe recovery and handling?
- Who is responsible for providing recommendations for safe recovery and handling?

- Who has the authority to issue protective actions for the public related to safe handling of decedents (e.g., funerals)?
- What communications are needed to the public related to contaminated decedents?

Mass Care

Potential Areas of Involvement

Establishing public shelters in radiation emergencies
Supporting radiation monitoring in public shelters
Monitoring shelter residents for health issues (non-radiation related)

- Do public shelters need to be established for this incident?
- If yes, what initial actions do you anticipate taking based on the incident?
- What is the public health agency's role in public shelters for this incident? Is it a primary or secondary role?
- If the public health agency's role is secondary, who has the primary role?
- Who is responsible for general staffing decisions at public shelters?
- Who is responsible for health and safety at public shelters?
- Who is responsible for providing recommendations for the need to conduct radiation monitoring staffing and procedures?
 - O Who provides/supports radiation monitoring in public shelters?
 - Who is responsible for decontamination operations in a public shelter?
- What information is needed to determine if a person entering a shelter requires decontamination?
- If public shelters are required for the incident, what coordination is required between community reception centers (CRCs) and public shelters?
 - O Who is responsible for this coordination?
 - O How will information flow from the CRC to a public shelter? Who is responsible for this information flow?
- What information is needed to determine staffing requirements for radiation monitoring? When is this information needed and how do you get it?
 - O Does your agency/organization have expertise in this area?
 - o If not, who would you partner with to obtain such expertise?

Medical Countermeasure Dispensing and Administration

Potential Areas of Involvement

$Providing\ guidance\ for\ appropriate\ medical\ countermeasures\ for\ radiation\ exposure\ and$
contamination
Providing guidance on dispensing medical treatments for limiting or removing internal
contamination (e.g., KI, Prussian Blue)

Discussion Prompts

- Who has the authority to approve dispensing and administration of medical countermeasures for radiation exposure and contamination?
 - O What information is needed to make this determination?
 - Who is responsible for providing recommendations related to these medical countermeasures?
 - How will recommendations be determined? How quickly is a decision required in this scenario?
 - How will these recommendations be communicated to healthcare providers? How will these recommendations be communicated to the public?
- Are there any medical countermeasures appropriate to dispense in this scenario? Who makes that determination?
- What is the availability of medical countermeasures for radiation exposure and contamination in your jurisdiction?
 - Potassium iodide (KI)*
 - Diethylene triamine pentaacetic acid (DTPA)
 - Prussian blue
 - Colony stimulating factors
- Who is responsible for dispensing and administration of approved medical countermeasures?
- Is medical monitoring required? Who is responsible?

Medical Materiel Management and Distribution

Potential Areas of Involvement

Processing for acquisition of supplies (burn, trauma, etc.) has been developed and reviewed
Distributing/managing portal monitors, other hand-held monitors, and other supplies related to
radiation monitoring

^{*}Note: Unlike Prussian Blue and DTPA, which remove internal contamination, KI prevents uptake of radioactive iodine if administered prior to or shortly after exposure. KI is a more preventive measure.

Discussion Prompts

- Who has the authority to approve distribution of medical materiel for radiation exposure and contamination?
 - O What information is needed to make this determination?
 - o Who is responsible for providing recommendations related to these medical materiel?
 - How will recommendations be determined? How quickly is a decision required in this scenario?
- Does this scenario require the use of portal monitors and other supplies related to radiation monitoring?
- Does your jurisdiction have and manage portal monitors for radiation monitoring?
- Who owns the portal monitors? Who is responsible for their management and upkeep?
- Is there a process in place for distributing portal monitors? What is it?
- Who is responsible for deciding when and how to deploy portal monitors and other supplies for radiation monitoring?
- How is this coordinated?

Medical Surge

Potential Areas of Involvement

Identifying impacted populations
Identifying groups with higher risk of impact (e.g., economically underserved)
Providing medical surge support to healthcare systems and coalitions, including
☐ Facility preparation
☐ Surge capacity
☐ Healthcare provider safety
Managing treatment of population with radiation casualties, including
☐ Patient decontamination
☐ Triage
☐ Medical management of life-threatening injuries

- What are initial actions for early medical care upon notification of the incident?
 - What is the public health agency's role in initial actions for early medical care? Is this a primary role (i.e., management) or secondary role (i.e., support)?
 - What is the minimum information you will need to support decision-making?
- Who is responsible for deciding initial action steps for medical care for impacted populations?
 Are there any groups at higher risk of impact?
- Who has expertise in this area?
- Who is responsible for deciding initial action steps for medical surge support to

- o Hospitals?
- Medical offices?
- Other entities in the healthcare system?
- Who is involved in making decisions regarding medical management of this population?
 - What is the public health agency's role in management of this population (e.g., triage, population monitoring, other)?
- Who is responsible for managing treatment of the population with radiation injuries?
 - What information is needed to make informed decisions about treatment of the population with radiation injuries?
 - When is this information needed (i.e., timely response)? How will this information be provided to decision-makers?
 - Who can provide this information (e.g., public health agency, partner agency)? Who has expertise in this area?

Non-pharmaceutical Interventions

Potential Areas of Involvement

Providing information about available non-pharmaceutical interventions (e.g., shelter in place,
decontamination)
Determining available resources and acquisition process for population monitoring
Setting up, coordinating, and managing CRCs
Coordinating population movement from CRCs to public shelters (if required)
Working with radiation control staff to conduct dose assessment

- What non-pharmaceutical interventions are available during a nuclear/radiological incident?
- What non-pharmaceutical interventions may be applicable in this scenario?
- Who has the authority to decide which interventions are implemented?
- Who is responsible for providing recommendations for appropriate interventions (protective action recommendations)?
 - O What information is needed to determine recommendations?
 - O How will you obtain this information? Who will provide it?
 - o Will recommendations change based on new or updated information?
- Who is responsible for communicating interventions (e.g., protective actions) to the public?
- What information is needed to develop appropriate health messaging? How will you obtain this information?
- Is it appropriate to set up a CRC in this scenario?
 - O Who has the authority to approve setting up a CRC?
 - What information does a decision-maker need to make this determination?
 - Who can provide this information?

- O Who is responsible for set-up, coordination, and management of CRCs?
- What additional resources may be required at the CRC to accommodate people with access and functional needs?
- O What partnerships are needed to effectively manage a CRC?
 - Who is responsible for CRC volunteer management? Volunteer safety and health?
 - What are your jurisdiction's requirements for volunteers? Are ad hoc/walk-up volunteers accepted?
- Who is responsible for coordination between CRCs and public shelters (if applicable)?
- How will people transition from CRCs to shelters?
- o What communications are required to the public for this intervention?
 - Who decides what information is released to the public?
 - What information is needed to develop effective messaging to the public about CRCs?
 - Who can provide this information? How will you get this information?

Public Health Laboratory Testing

Potential Areas of Involvement

Coordinating environmental sampling (i.e., air, soil, water, and crop samples)
Coordinating (i.e., collecting, packing, and shipping) biological sampling
Prioritizing people for biological sampling (i.e., blood and urine samples)
Designating lab(s)
Collecting biological samples
$\hfill \Box$ Guidelines regarding individuals from whom samples should be collected
☐ Collection process
☐ Chain of custody procedures
☐ Packaging requirements
☐ Shipping process

- Is environmental sampling needed in this scenario? Who makes this determination?
 - o What partners are needed to coordinate and collect environmental sampling?
 - Does the public health agency have a role in environmental sampling in this scenario (e.g., communication, support staff)?
- Is biological sampling needed in this scenario? Who makes this determination?
 - What partners are needed to coordinate and collect biological sampling?
 - What is the public health agency's role in biological sampling coordination in this scenario?
- What health and safety information do partners need when conducting biological sampling?

- Who is responsible for providing recommendations for health and safety during biological sampling?
- O Who has the authority to implement these recommendations?
- O What information is needed to make these sampling decisions?
- What health and safety information do partners need when conducting environmental sampling?
 - Who is responsible for providing recommendations for health and safety during environmental sampling?
 - o Who has the authority to implement these recommendations?
 - O What information is needed to make these sampling decisions?

Public Health Surveillance and Epidemiological Investigation

Potential Areas of Involvement

Establishing and maintaining population monitoring registry
Coordinating with radiation control to conduct dose assessment and dose reconstruction
Identifying people that need to be included in the population monitoring registry

- What is the public health agency's role in establishing and maintaining a population monitoring system/forms?
- Does the public health agency currently have a method/system to collect population monitoring data (e.g., lead registry)?
 - Who is responsible for this registration method/system?
 - O Who maintains the registry?
- Is a registry needed in this scenario? Who makes this determination?
 - o Who is responsible for providing recommendations to support this determination?
 - O What information is necessary to decide if a registry is needed?
- What partnerships are required to establish a registry in your jurisdiction?
- When does a registry need to be established in this scenario? Who makes this determination?
- Who is responsible for identifying people that need to be added to the registry?
- What information is needed to make this determination? Who has the authority to define registry parameters?
- Who is responsible for long-term follow-up with people on the registry?
- When will the public be notified about the population registry? How will the public be notified about the population registry?
- When is dose assessment required during a nuclear/radiological emergency? Is dose assessment required in this scenario?
- When is dose reconstruction required during a nuclear/radiological emergency? Is dose reconstruction required in this scenario?

- What is the public health agency's role in follow-up dose reconstruction?
 - Who is responsible for coordinating with radiation control?
 - What information is needed to support dose assessment and dose reconstruction? Who
 is responsible for providing this information?
- What communication should be provided to the public related to dose reconstruction?

Responder Health and Safety

Potential Areas of Involvement

Providing personal protective equipment (PPE) recommendations, such as barrier protection
(e.g., N-95 respirators, gloves) and radiation monitoring equipment
Providing training on proper PPE use and disposal
Establishing a worker dosimetry program
Establishing radiation control zones for responders
Monitoring the health and wellbeing (e.g., mental and emotional health) of responders and staff

- How do you determine what presents the greatest concern for responder health and safety?
- What are reasonable/realistic approaches to determine and track responder dose during missions?
- Who decides the operation dose guidelines/stay times?
- What information is needed to make this determination?
- Who provides recommendations for dose guidelines/stay times (if different than decision maker)?
- How do you determine dose guidelines/stay times?
- Who determines which areas are safe for remains recovery teams and mortuary response teams to work in?
- Who decides the protocol for handling/disposition of remains?
- Who is responsible for providing recommendations on safe areas to work?
 - What information is needed to provide a recommendation on which areas are safe to work?
 - When will the necessary information be available (e.g., immediately, after a certain event or action)?
- What information is needed to provide a recommendation for handling/disposition of remains?
 - O When will the necessary information be available?
 - o Who will provide the information needed to make this decision?
- Who is responsible for monitoring the health and wellbeing of responders and staff?
 - o What is needed to successfully monitor this? Who makes this determination?
 - How will you manage monitoring the mental and emotional health of responders in the field? Who will manage this?

o How will you coordinate these efforts? What is needed to be successful?

Volunteer Management

Potential Areas of Involvement

Coordinating volunteers in support of response activities, including population monitoring
Providing guidance and monitoring for volunteer safety and health

- Are volunteers needed for operations in this scenario?
 - What types of volunteers will be needed? Who makes this determination?
 - O Where will they be deployed?
 - O Who is responsible for management of these volunteers?
- What are your jurisdiction's requirements for volunteers? Are ad hoc/walk-up volunteers accepted?
- Who is responsible for providing guidance for volunteer safety and health?
- Who is responsible for monitoring volunteer safety and health?
 - o Is long-term monitoring of volunteers necessary in this scenario?
 - O What type of monitoring may be needed?
 - o What information is needed to make this determination?
- What is the public health agency's role in volunteer coordination?
- Will public health volunteers be required in this scenario? Who is authorized to make this determination?